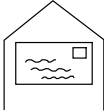



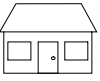







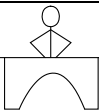








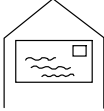











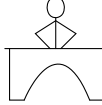














Appendix Three: Summary of Existing Local Authority Trading Companies

 Name	 Council	Start Date	 Adult Social Care	 Job Services	 Shared Lives	 Homes & Supt'd living	 Out-reach	 Telecare Equipm't / OT	 Centres	 Money	 Profit	 Staff	 People in Charge	
			Number of Directors	People using services										
		2006	✓					✓		£270m	£2.5m	7,900	10	?
		2009	✓	✓	✓			✓	✓	£38m	£1.3m	930	4	?
	 Wokingham	2011	✓	✓		✓	✓		✓	£11m	####	339	6	?
	 Northampton	2011		✓	✓	✓	✓	✓	✓	£32m	£3.1m	1,347	6	?

 Name	 Council	Start Date	 Adult Social Care	 Job Services	 Shared Lives	 Homes & Supt'd living	 Out-reach	 Telecare Equipm't / OT	 Centres	 Money	 Profit	 Staff	 People in Charge	
													Number of Director	People using services
Bon Accord Care	 ABERDEEN CITY COUNCIL	2013				✓	✓	✓	✓	not available		not available	6	?
	 Barnet	2012				✓			✓	£38m			8	Yes
 Buckingham Care and Support	 Buckinghamshire County Council	2013				✓	✓		✓	not available		not available	?	?
 Croydon Care Solution	 CROYDON	2011					✓	✓	✓	£4m		94	4	?

Name	Council	Start Date	Adult Social Care	Job Services	Shared Lives	Homes & Supt'd living	Out-reach	Telecare Equipm't / OT	Centres	Money	Profit	Staff	People in Charge	
													Number of Director	People using services
Oldham Care and Support and Oldham Care at Home		2013	✓										?	?
		2011	✓	✓						predicted £3m	predicted £129,000	553	?	?

LATCs not involved in Care Services

		2005			Money £38m	Profit £689,000	Staff 749
Kent County Trading							